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The special meeting of the Board of Directors of the Central Oregon Irrigation District (COID) was called to order by Brad Clarno, at 9:06 AM on October 27, 2025, in the district office.

Directors present were Tom Burke, Brad Clarno, C.B. Foss, and Jeff Larkin. Craig Horrell, Secretary - Managing Director, Jon Skidmore, Deputing Managing Director; Jenny Hartzell-Hill, HR Manager; Heidi Dennison, Finance Consultant; Kelley O'Rourke, Internal Operations Manager; Jessi Talbott, Water Rights Director; Baxter Davies, Operations and Maintenance Manager; Doug Watson, Hydro Manager; and Al Goodman, Shop and Facilities Supervisor, all participated in person. Matt Singer, legal counsel, joined via Zoom.

Craig Horrell informed the Board that Brian Lepore, Division 5 Director, has officially resigned from the Board as of today and will not be attending this meeting.

#### **STRATEGIC PLANNING SESSION:**

Craig Horrell gave the background of previous strategic planning sessions and highlighted some of past goals and achievements. Jon Skidmore began presenting the slides.

Matt Singer reminded the Board of their duties as Board members and fiduciary responsibilities as a Board member.

#### **GRANTS:**

- Grants Update: Most of these are on Hold due to the Government Shutdown.
- EIS is now on hold due to the Government Shutdown. It is ready to be sent to NRCS and we will send it as soon as they re-open. Craig will schedule a meeting with Aubry Bettencourt to discuss. At this point it won't be completed until May/June of 2026.
- Lateral projects are also on hold due to grant funds.

#### **PROPERTY MANAGEMENT: (Jon Skidmore) Topics reviewed were:**

- Fuel Reduction & Fire Risk Mitigation on COID Properties– will be on-going
- Property Clean-Up
- Management Strategies

#### **CONTINUED CAMPAIGN SUCCESS/BENEFICIAL USE: (Jessi Talbott)**

- Make Every Drop Count Campaign
- Board Discussion followed regarding Living on a Few Acres Messaging in the upcoming years. It was suggested that we do more advertising and more communications to educate the public/community about water. Also provide educational seminars for our patrons to educate them on opportunities to make money from their land and water.
- Need to have a Board to Board with NUID – Looking at scheduling this in February.

#### **HYDRO OPERATIONS / POWER PURCHASE AGREEMENT: (Doug Watson)**

- One Year Extension with PacifiCorp has been signed.
- The team is working on the long-term plan and future negotiations and the details for the Transmission Interconnection Agreement.
- We will get a tour of our hydro facilities set up for the Board

#### **OPERATIONAL UPDATES: (Baxter Davies)**

- Seasonal Maintenance Update with options Sub-Contractor (\$12,000/month or as needed) Baxter explained the approach to ditch cleaning and how each of the crew works.

- Central Oregon Canal Intake Facility emergency repairs are in process.

CAPITAL REQUESTS: (Baxter Davies & Al Goodman)

- Mini-Excavator & Trucks  
Leasing vs Purchase was discussed and other options. Discussion on financing our own equipment purchases but until the endowment fund increases due to land sales, we will finance them.

DEVELOPMENT STANDARDS UPDATE:

- The needed updates to the Development Handbook were discussed. The engineering component update has been quoted at \$40,000. Capital ask is in the 2026 Budget.

ROUTINE EMERGENCY FUNDING:

- Placeholder for Emergencies.

BUDGET HIGHLIGHTS:

- Heidi Dennison reviewed the expectations and reality for the 2026 budget.

RATES AND INCREASES:

- Jon Skidmore provided the Board with a background on the rate increases since 2022.
- Comparison of Rates by District (for 10 acre patrons)

Economic Study – Chase and Angie with FCS Group joined the meeting via Zoom to provide details and background information on how the analysis and forecasting comes together. They provided 3 different scenarios for consideration.

The meeting was adjourned at 1:54 p.m. following a motion by Tom Burke and a second by CB Foss.

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Craig Horrell, Manager

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Tom Burke

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Brad Clarno

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C.B. Foss

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Jeff Larkin

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Vacant Position